



**Susila Dharma**  
International

## BUILDING WITH HUMANITY

2005 ANNUAL REPORT



THERE IS SOMETHING VERY SPECIAL ABOUT GETTING TOGETHER TO CELEBRATE ACCOMPLISHMENTS!

EVERY FOUR YEARS, THE MEMBERS OF SUSILA DHARMA INTERNATIONAL ASSOCIATION PARTICIPATE IN AN INTERNATIONAL GATHERING AND MEETING, WITHIN THE CONGRESS OF THE WORLD SUBUD\* ASSOCIATION.

### 2005 MARKED THE LATEST WORLD CONGRESS

in Innsbruck, Austria. Members of Susila Dharma International (SDI), including SD Nationals, project leaders, national committee members and organizers, interested individuals and partners, came together over two weeks in July-August to share, present, be inspired, network, strategize, deepen spiritual connections, explore professional practice, and simply to be together. A new Chairman, Sharifin Gardiner, was elected by the members for the next term of four years (see page 3).

SDI's mandate is to provide coordinating and resource services to its 85 members. One of the ways in which we assess the effectiveness of our services is how the outcomes of these services are reflected in the work of our projects and national organizations. Some of these stories were celebrated in the SDI World Congress program.

Dr. Eliana Garzon's *Asociación Vivir*, now a successful national health care model in Ecuador recognized by UNICEF, continues to be an inspiration to other projects. Her World Congress presence led to conversations about her approach being tried in other communities. SDI congratulates Eliana Garzon on receiving an international Ashoka Award that recognized her as "a leading social entrepreneur who provides innovative solutions to change patterns across society."

Rasjid Cesar, project founder and coordinator of *Tierraviva* project in Argentina, described how the network connections in SDI inspired him to actualize his work and move forward in spite of obstacles. He led a dynamic improvisation and social justice workshop in the SDI program at Congress. The *Tierraviva* project, "Art and Sensitization for Mothers in Prison," has been accepted for implementation by the Argentinean Ministry of Justice.

Other project leaders and committee members described how small seed funding in the first stages of a project, and encouragement from other members and SDI led to successes. We heard from the *International Child Development Program* (ICDP) and its international activities. In Colombia, where the ICDP project has been an allied partner with UNICEF, ICDP reported its first inter-institutional project in Boyaca province where family violence has become a major social problem. Training was delivered to over 5,000 agents from education, health and social services, and through them, the ICDP program was implemented in 123 towns, reaching 50,000 families. Lailah Armstrong, ICDP trainer and promoter in Latin America, recalled the partnership support of SD Britain and promotion and coordinating services of SDI that enabled the first of these programs to be offered in Colombia.

The extensive linkages and partnerships fostered and promoted by SDI manifest in diverse ways. *Mithra Foundation*, whose human rights curriculum is now taught in 165 secondary schools in Karnataka state in India, provided a range of partnership opportunities for participation. These opportunities included the extensive SD Germany partnership support that helped them to complete construction of their alternative school building, to a small group of people in Brisbane who helped five children to become enrolled at Mithra. Illene Pevec's *A Child's Garden of Peace* project in Brazil was another endeavour that attracted inter-project interest with her innovative environmental education, community gardens, and more recently, the training and participation of youth in the video production of their stories.

The World Congress was also a showcase for the many individuals who dedicate their talents to supporting projects. As onsite fundraisers for SDI, Helena Frøysadal

\*Subud is a multi-faith spiritual association active in 75 countries.



(Norway) beaded jewellery, Susan Webb (UK) painted portraits, Andrew Clague (UK) donated music CD's, and Petter Thorsen of SD Norway was an enthusiastic collector of everyone's spare change. The spirit of partnership and volunteerism that is the hallmark of our network was alive and dynamic.

Earlier in 2005, SDI accepted the invitation from the DR Congo to support and participate in a meeting of six African countries held in Kinshasa, DR Congo. Working in situations where basic conditions are extremely difficult and unpredictable, Congolese project leaders discussed the challenges of moving beyond survival strategies in their health, education and community projects. High priority was given to the issue of how to avoid dependency on outside funding and how to develop local capacity and mutually rewarding long-term partnerships. A new partnership was initiated by visiting leader of *Project Quest*, Lusijah Marx, who has rallied a "sister-centre" connection between Subud members in Portland, USA and the *Lemba Imbu School* and group outside Kinshasa.

The generosity of the human spirit was evident throughout 2005 as a response to natural disasters for which SDI collected and disbursed donations to support relief activities. Following the tsunami, Subud Crestone, USA held a street fair which funded the rebuilding of a preschool in Teunom, Aceh, Indonesia, while collections from other groups were also forwarded. SD India conducted individual needs assessments and distributed micro grants to reestablish family livelihoods. Subud Pakistan was funded to provide emergency supplies and building materials to construct temporary housing following the earthquake, and *Clear Path International* shipped containers of medical supplies. *Fundación Amor y Fe* in Colombia was aided in relocating their school and community center to continue serving displaced families following the spring landslide, which destroyed the community's dwellings.

Maintaining stable funding for the continuity of SDI network services, coordinated overall by just two paid staff, is an on-going cause for concern. While donors were generous with direct project support and their response to emergency relief efforts, contributions to support the core work of SDI were low. Ironically, this will jeopardize SDI's ability to maintain the present level of services in the immediate future. On the other hand, project donors such as the Blond Trust and SD national partners continued long-term support for projects requiring substantial development funding.

SDI welcomed new members in 2005: *Anisha* (India), *AKSI Aceh Trauma Relief* (Indonesia), *Dayak Cultural Project* (Indonesia), *Seven Circles* (USA) and *Tuning In* (USA).

Five new Directors joined the SDI board contributing a variety of skills and backgrounds in humanitarian service: Lawrence Fryer (Germany), Mardijah Simpson (Australia), Lusana Blond (USA), Paloma de la Viña (Spain) and Osanna Vaughn (Germany), Chairperson of the World Subud Association. SDI gratefully acknowledges outgoing Directors Daniel Cheifetz (USA), Elias Dumit (Brazil), Harlinah Hamer (Australia), Elizabeth Neil (Canada) and Olivia Reksodipoetro (Indonesia) for their support and joyful service to SDI. A special reception was held at World Congress to provide an opportunity for members of SDI to express their gratitude to Rosanna Hille for 12 years of service as former Chairperson and Executive Director. SDI wishes to record thanks to donors and volunteers who give of their time, skills and resources to sustain the work of SDI.

PHOTOS: Top: Children at the *Groupe Scolaire SD Lemba Imbu school* (DR Congo) are curious about visitors to their school. Middle: Lusijah Marx (right), leader of *Project Quest*, USA, shown here with Ndongo Sita Maria (Angola), initiated new partnerships at the African Bi-Zonal meeting in Kinshasa, D.R. Congo.



Bella Rosario, *Mithra Foundation*: working for women and children in the slums of Bangalore.



Arnaud Delune, SDI Director from France, works quietly behind the scenes as the volunteer communications liaison with members in French speaking Africa.



Rasjid Cesar of *Tierraviva* project in Argentina connected with SDI Executive Director Rifka Several at the World Congress to discuss needs of the Latin America network.



SDI Director and Chairperson of SD Indonesia, Ariana Susanti was kept busy coordinating disaster relief efforts and organizing fundraising events with the arts and business communities in Jakarta.

# BUILDING WITH HUMANITY

## SERVICE ACTIVITIES

### Communications, Information and Promotion

SDI continued to maintain a secretariat, the hub of the communications network linking and serving 85 SDI members in 28 countries. Technical assistance and consultation service to members in the areas of organizational development, strategic planning, project proposals and fundraising, fund transfer, evaluation, referrals and resources identification were provided by the Executive Director, residing in California, and distributed from the office in Vancouver.

The new SDI website, launched in April, is the main information portal, and contains information on network activities and national

were in the program, including panel discussions, workshops, presentations and demonstrations. Networking and sharing of best practice supported SDI's key capacity development approach. To support participation in this event, SDI provided travel and accommodation subsidies for 26 members. SDI World Congress funding assistance was received from the Guerrand-Hermès Foundation for Peace.

SDI and fourteen of its members implementing alternative education contributed to and learned how to improve their practice from attending an international conference sponsored by the Guerrand-Hermès Foundation for Peace, "Towards a Common Vision for Education: Developing a Concept of Human-Centered Education" held July 18-20 in Innsbruck Austria.

**WHO WE ARE:** Susila Dharma International is an association of 22 national organizations and 63 projects from 28 countries who are engaged in a variety of social and humanitarian activities. The mandate of Susila Dharma International is to provide support services to its members, through long-term partnerships, education and training, and coordination of resources. The Association was founded in 1969 and is an affiliate organization of the World Subud Association. Susila Dharma International is a US registered charitable, non-profit organization that holds special consultative status with the United Nations Economic and Social Council (ECOSOC) and UNICEF. US Charitable tax No. 98-0156249.

and project members, with reports, newsletters and brochures.

Electronic publications were featured in 2005. Twenty-three issues of the *SDI eNews*, in Spanish and English, were distributed to our mailing list, which now numbers around 3,000. An informational CD, *About Susila Dharma*, was translated into three languages and distributed at World Congress. Twelve project brochures (Project Profiles) were developed and can be downloaded from the website.

In view of the contact opportunities presented at World Congress, Board and staff visits to members were fewer this year. SDI participation at SD meetings included Australia, DR Congo, France, India, Indonesia, New Zealand, Ukraine and USA.

SDI provided funds to strengthen two national organizations. These grants enabled the organizations to obtain legal recognition, communicate internationally via email, and monitor and assess the SDI projects in their countries.

The SDI communications program includes participation in the United Nations, where SDI has special Category II consultative status with ECOSOC and UNICEF. Thanks to the generosity of our volunteer UN representatives, SDI participated in UN events in Geneva, Vienna and New York, including the following UN subcommittees: Committee on the Status of Women; NGO Committee on Spirituality, Values and Global Concerns; NGO Committee on Disarmament, Peace and Security; and the Sub-commission on the Promotion and Protection of Human Rights. A UN Quadrennial Report, linking SDI activities to the Millennium Development Goals, was submitted.

SDI was featured in an undergraduate Global Education course at Simon Fraser University, BC, Canada, alongside a Canadian NGO (CoDevelopment, Canada), and the Canadian International Development Agency (CIDA) to illustrate participatory development and principles of best practice. Members of SDI used information and promotional materials about projects for presentation at educational and community events in a variety of settings.

### Training and Education

The purpose of this service area is to increase the effectiveness of SDI members in their social development initiatives.

The program offered at the World Congress was the main event for the year. Forty-two sessions

SDI Board, national and project members participated in the 8-day meeting held in Kinsasha, DR Congo with representatives from six African nations. Several sessions on strategic planning for Congo projects were facilitated. The attendance to this international meeting of 18 Congolese working in SD projects was fully subsidized by SDI. Representatives from local NGOs Oxfam Britain and FOLECO made presentations that were seen as important networking and resource opportunities. SDI was requested to assist in training on community social and micro enterprise projects.

### Grants and Fundraising

SDI works with SD National organizations, individuals, agencies, foundations, and family trusts to provide funds for projects.

Working in co-operation with funding partners, SDI provided grants for specific activities of 26 members. The SDI office reviewed grant applications, promoted and recommended projects to potential funders, forwarded earmarked donations for projects and letters of reference. Approximately 90% of grants distributed by SDI were designated to specific projects by donors.

Project and program monitoring and assessment are key aspects of grant distribution. Yearly annual reports are received from member organizations and projects, and made available on the website. Funds were provided for an audit of a Colombian project. SDI also provided grant monitoring information and reports to sponsoring organizations and donors.

*SDI coordinated \$84,408 in grants disbursed to its members:*

### Education:

- Colombia – education and vocational training: *Colegio Amanecer Nuestra Senora de Fatima, Fundación Amor, Fundación El Refugio, Semillas Amor y Fe, Semillitas Preschool at Amanecer.*
- DR Congo – education and community services: *Lemba Imbu and Nkembo schools.*
- Indonesia – education and social services: *YUM Children's Village orphanage and KUU preparatory schools.*



Director of SDI since 2002, Sharifin Gardiner (UK) met again with Susila Dharma members in Innsbruck and was elected as the new SDI Chairman.



Charlotte Ndona, founder of *Lemba Imbu School* and Illene Pevec, founder of *Child's Garden of Peace*, were able to discuss their common interest in education strategies.



Former Executive Director, Rosanna Hille, accepts thanks from the SDI network, and retiring Chairperson, Kumari Beck, at the World Congress.



Lailah Armstrong, the main trainer of ICDP in a number of Latin American countries, inspired the growth of the UNICEF partnered ICDP project in Boyaca, Colombia.

## SDI facilitates caring partnerships...

- Kalimantan, Indonesia - education and community development: *Bina Cita Utama School, YTS Kalimantan Kids Club scholarships.*
- USA – support to youth: *Tuning In Creative Arts Camp.*

### Health:

- Ecuador – health education: *Asociación Vivir.*
- DR Congo – health clinics and social programs: *Polyclinique Nandora Vunguta, Yenge Clinic, MACHARITA.*
- Indonesia – malaria prevention, clean water and nutrition supplements: *Indonesia Relief and Development Network.*

### Families & Children:

- Argentina – programs for incarcerated women and their children: *Tierraviva.*
- Colombia, Mozambique and South America – child caregiver training: *International Child Development Program.*
- Brazil – sewing machines: *Children's Garden of Peace.*
- Zambia – expand school program: *Q Fund for AIDS Chimoza School.*

### Community Development:

- India – services for slum dwellers: *Mithra and Anisha Foundations* and rural development: *SRADHA.*
- DR Congo – community services: *Centre Développement Communautaire Integral.*

### Disaster relief:

2005 presented three natural disasters for which SDI disbursed \$33,137 to support the following relief activities:

- Tsunami relief for Aceh, Indonesia: *Aceb Base Camp, AKSI Trauma Relief* and *AOMAA Ibu4Aceb* medical programs, and *Indonesia Relief and Development Network* to rebuild a preschool.
- Tsunami relief for India: SD India conducted individual needs assessments and distributed funds to reestablish family livelihoods.
- Landslide in Colombia: *Fundación Amor y Fe* was aided in relocating their school and community center to continue to serve displaced families.
- Pakistan earthquake: Subud Pakistan provided emergency supplies and building materials to construct temporary housing: *Clear Path International* shipped containers of medical supplies.

### LETTER FROM THE CHAIRMAN

When I was appointed Chairman at the International Subud Congress in Innsbruck in August 2005, I immediately became aware of the blessing that goes with this work and the huge debt we have to Bapak Muhammad Subuh, the founder of Subud, who gave us the inspiration as long ago as 1959. I am grateful also for the magnificent work done by my two immediate predecessors, Rosanna Hille and Kumari Beck, but not only that. In over 25 countries we have people doing the "real work" of delivering services to people in need or raising money so that the work can be done.

Since the 1970s I have been involved in Susila Dharma, and I know many of the active people and have visited many of the countries. I rejoined the board in 2002, but only since becoming Chairman, have I come to appreciate more deeply the width and breadth of our growing family of projects – our "Associate Members", and our "Members", the National Susila Dharma bodies, and I am in awe of what is being done. The highlights just give a taste of this and the well-deserved international recognition of the quality of our best programs.

Susila Dharma is a unique and unusual organization: truly global in scope, and embracing a wide range of activities, without the focus on particular issues or countries that characterize some non-governmental organizations. Our projects and programs arise from the inner prompting or inspiration of the project leaders to give substance to their wish to serve our fellow human beings. Our task in Susila Dharma International is to support them in every way possible and to assist them to raise the quality and scope of what they do and link them together for mutual support.

2005 was a year of transition with a new chairman, five new board members, and more importantly, operations that spanned the Vancouver office, the California-based Executive Director, Rifka Several, and myself in Lewes, UK.

For the immediate future, I see a number of issues to be addressed. One is to continue with our program of capacity building. It is clear that just providing financial support can often do more harm than good, and we need to become involved long-term in many aspects of institutional development if our projects are to have the impact we desire. This means engaging continuously, for example, with our African brothers and sisters who are operating in very difficult circumstances. We cannot ignore the growing environmental crisis round the globe and we need to instill environmental awareness and ensure sustainability in all our projects.

Not least we need to find ways of tapping into the energy and enthusiasm of our young people so that they can find their own way and provide the skilled leadership for the future.

I believe Susila Dharma has a great future. As Chairman of an excellent and experienced board I see our task is to guide and nurture the growth of our global network over the next four years, building on what has already been accomplished.

Our immediate challenge is to find ways of raising the necessary funds to support this work and mobilise the expert volunteers who have the skills to carry this out.

~ Sharifin Gardiner, Chairman



**Emergencies:** Generous responses to natural disasters financed tsunami relief in Banda Aceh, Indonesia (right) and earthquake relief in Pakistan (above).



## Board (as of August 2005)

Sharifin Gardiner (UK) *Chairman*,  
Osanna Vaughn (Germany), WSA  
*Directors:* Kumari Beck (Canada),  
Lusana Blond (USA), Arnaud Delune  
(France), Lawrence Fryer (Germany),  
Bardolf Paul (Indonesia), Mardijah  
Simpson (Australia), Ariana Susanti  
(Indonesia), Paloma de la Viña (Spain).

## Staff

Rifka Several, *Executive Director*  
Simon Bland, *Office Administrator*

## Projects

### COMMUNITY DEVELOPMENT (14)

Atalanta Village (USA), Atam Deep Foundation (India), Centre de Développement Communautaire Intégral (CDCI) (DR Congo), CeLuAn (Brazil), Dayak Culture Project (Indonesia), Kalimantan Support Group (UK), MACHARITA (DR Congo), SINTRAL (Ecuador), SRADHA Community Development Project (India), Towards Sustainable Livelihoods (Indonesia), Tierraviva (Argentina), Whakapuare (New Zealand), Yayasan Tambuhak Sinta (Indonesia), YUM - Aceh Community Centre (Indonesia).

### EDUCATION / YOUTH (16)

Child's Garden of Peace (Brazil), Cita Bina Utama (Indonesia), Complexe Scolaire SD Inkisi (DR Congo), Despertar (Argentina), L'École Nkembo (DR Congo), Fundación El Refugio (Colombia), Fundación Amanecer (Colombia), Fundación Educativa Amor (Colombia), Groupe Scolaire SD Lemba Imbu (DR Congo), Fundación Vida Plena (Paraguay), Lewes New School (UK), Mithra Foundation (India), Roda Viva (Portugal), Sekolah Cita Buana (Indonesia), Tuning In (USA), YUM - Cipulir & Pondok Aren Preparatory Schools (Indonesia).

### FAMILY SUPPORT (16)

Anisha (India), Bellingham Community Meals (USA), Fountain Housing Association (UK), International Assistance Group (Canada), International Child Development Program (Norway), Fundación Semillas de Amor y Fe (Colombia), La Obra Madre (Argentina), L'Escalé (Switzerland), Los Leteros (Cuba), Morningside Care (Australia), Parenting Club (Ukraine), Seven Circles (USA), Soñar Despiertos (Cuba), Teen Moms (USA), YUM - Cipanas Childrens Village (Indonesia), YUM - Pamulang Home for Elderly (Indonesia).

### MEDICAL / HEALTH (17)

AKSI (Indonesia), American Overseas Medical Aid Association (USA), Asociación Vivir (Ecuador), Brebes Community Centre (Indonesia), Clear Path International (USA), Centre de Santé Nkandu (DR Congo), Dharma Bakti Dental Clinic (Peru), Dispensaire Maternity Kimvumu (DR Congo), L'École Médicale de Kimpemba (DR Congo), Indonesia Relief & Development Network (Indonesia), Mikalou Health Centre (R. Congo), Polyclinique Nandora-Vunguta (DR Congo), Project Hope (Cuba), Project Quest (USA), The Q Fund (USA), Yenge Health Centre (DR Congo), YUM - Pejompongan Clinic (Indonesia).

## Supporters

### SD NATIONALS

SD Argentina, SD Austria, SD Britain, SD Canada, SD France, SD Germany, SD Netherlands, SD Norway, SD Spain, SD USA.

### FOUNDATIONS & TRUSTS

Guerrand-Hermès Foundation For Peace, L & D Blond Trust.

### FRIENDS OF SDI (OVER \$500)

Halimah Armytage, The Estate of Lewis Arquette, Lutfi James, Lienhard Berger, James Binnie, Ridwan & Lusana Blond, Fredrick & Melanie Branchflower, Robert Dodson, Helena Frøysadal, Isaac Goff, George Helmer, Andrew Holloway, William Leeds, Michael Lloyd, Bardolf Paul, Dainuri Rott, Miryam Sarnat, Hamilton & Elfrida Schragen, Siti Ismana Tsujimura, Oscar van Dierendonck, Joshua Vervoedt.

Thanks to the many other donors including the 25 Dollar a Day Club members.

### ENTERPRISE SPONSORS OF SDI

Matthew Lemberger (USA), Solihin and Alicia Thom of Ad Humanitas (USA).

### THANKS TO THE FOLLOWING VOLUNTEERS

Viktor Boehm, Katherine Carré, Sabrina Castillo, Arnaud Delune, Amalia Dickie, Victor Margolin, Kamil Ojeda, Romina Prudent, Samuel Simonsson, Floriane Syfrig and Simone van Beek.

Thanks also to the hosts of our international meeting in Austria.

## Donations

Name \_\_\_\_\_

Address \_\_\_\_\_

Tel. \_\_\_\_\_ Email \_\_\_\_\_

Credit Card No. \_\_\_\_\_

VISA  Mastercard Expiry Date (mm/yy) \_\_\_\_\_ / \_\_\_\_\_

My donation is for  General Fund  Other (specify below)

Signature \_\_\_\_\_

Credit card donations can also be submitted through the Susila Dharma International website at [www.susiladharm.org](http://www.susiladharm.org). Cheques in \$US or \$CDN can be sent to the address below.

## National Organizations

Argentina, Australia, Britain, Canada, Chile, Colombia, Cuba, DR Congo, France, Germany, India, Indonesia, Netherlands, New Zealand, Norway, Portugal, Spain, Sri Lanka, Suriname, Sweden, Ukraine, USA.

## National Contacts

Angola, Austria, Brazil, Denmark, Ecuador, Ethiopia, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Moldova, Nigeria, Pakistan, Republic Congo, Russia, Serbia & Montenegro, Singapore, South Africa, Switzerland, Thailand, Vietnam.

## Financial Statements

### BALANCE SHEET AS AT DECEMBER 31, 2005 (\$US)

ASSETS	2005	2004
Cash and term deposits .....	\$ 48,318	\$ 26,935
Marketable securities .....	61,263	61,154
Office equipment, net of amortization .....	257	367
Equity investments .....	3,750	3,750
<b>TOTAL ASSETS</b>	<b>113,588</b>	<b>91,206</b>
LIABILITIES		
Accounts payable.....	2,412	2,333
Deferred revenue .....	47,087	8,206
<b>TOTAL LIABILITIES</b>	<b>49,499</b>	<b>10,539</b>
NET ASSETS		
Net Assets .....	64,089	80,667
<b>TOTAL NET ASSETS</b>	<b>64,089</b>	<b>80,667</b>
TOTAL LIABILITIES AND NET ASSETS	<b>\$ 113,588</b>	<b>\$ 91,206</b>

*Reviewed financial statements were prepared by Margaret Newton & Co., Chartered Accountant, according to the requirements of the Susila Dharma International bylaws. Full financial statements are available from the office upon request.*

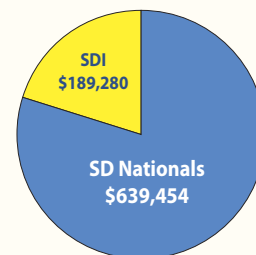
### STATEMENT OF REVENUE, EXPENDITURES AND DEFICIT FOR THE YEAR ENDED DECEMBER 31, 2005 (\$US)

REVENUE	Services	Operations	Endowments	Total 2005	Total 2004
WSC & other fees for services \$	1,175	\$ 2,546	\$ -	\$ 3,721	\$ 1,273
Foundations & Trusts.....	31,419	1,854	-	33,273	55,638
General donations .....	-	33,397	-	33,397	43,693
Membership donations.....	-	31,650	-	31,650	27,863
Membership dues.....	-	861	-	861	400
Earmarked donations .....	66,890	-	-	66,890	42,045
Interest and other income.....	-	1,095	1,815	2,910	6,221
<b>TOTAL REVENUE</b>	<b>99,484</b> <sup>(1)</sup>	<b>71,403</b>	<b>1,815</b>	<b>172,702</b>	<b>177,133</b>
EXPENDITURES					
Direct Grants .....	84,408	-	-	84,408	87,992
Communications .....	4,126	2,201	-	6,327	9,439
Assessment & monitoring .....	1,982	-	-	1,982	2,730
UN & links to others .....	761	-	-	761	4,216
Fundraising.....	836	53	-	889	2,014
Member education .....	18,575	-	-	18,575	6,531
Amortization.....	-	110	-	110	157
Board meetings .....	-	1,020	-	1,020	1,697
Contract labour .....	16,282	10,635	-	26,917	22,739
Foreign exchange (gain) loss .....	-	894	-	894	(782)
Executive Director.....	23,708	12,766	-	36,474	38,614
Office and miscellaneous .....	2,581	2,786	-	5,367	4,809
Professional services.....	-	3,045	-	3,045	3,237
Rent.....	-	2,511	-	2,511	2,309
<b>TOTAL EXPENDITURES</b>	<b>153,259</b>	<b>36,021</b>	<b>-</b>	<b>189,280</b>	<b>185,702</b>
<b>EXCESS (DEFICIENCY)</b>	<b>(53,775)</b>	<b>35,382</b>	<b>1,815</b>	<b>(16,578)</b>	<b>(8,569)</b>
<b>INTERFUND TRANSFERS</b> <sup>(2)</sup>	<b>53,775</b>	<b>(52,218)</b>	<b>(1,557)</b>	<b>-</b>	<b>-</b>
<b>EXCESS (DEFICIENCY)</b>	<b>\$ -</b>	<b>\$ (16,836)</b>	<b>\$ 258</b>	<b>\$ (16,578)</b> <sup>(3)</sup>	<b>\$ (8,569)</b>

### Management Notes

(1) \$99,484 (58%) of revenue was earmarked for project grants or services areas. (2) During the year, \$53,775 (73%) of non-earmarked funds was spent on service areas. (3) Overall revenue less deferrals (earmarked funds carried over to 2006) decreased by \$4,431 (3%) compared to 2004 and overall expenditures were up by \$3,578 (2%). The spread between the two leads to a loss of \$16,578 compared to the 2004 loss of \$8,569.

### 2005 GLOBAL EXPENDITURES - \$828,734



*SDI's total expenditures of \$189,280 was only 23% of the total funds flowing in the Susila Dharma global network in 2005. SD Nationals independently managed at least \$639,454 or 77% of the total. Project member expenditures were at least \$US1,500,000.*

*US Charitable tax No. 98-0156249.*



Renewing connections at the World Congress in Innsbruck: (Clockwise from front left) : Sabrina Castillo, (SD Netherlands), Paloma de la Viña (SDI Director, Spain), Amalia Vazquez Olive (SD Cuba Chairperson), Eliana Garzon (Asociación Vivir project, Ecuador), Eugenia Molina Gowland (former SD Argentina Chairperson).